Grantee: Empire State Development Corporation (NYS)

Grant: B-02-DW-36-0002

January 1, 2015 thru March 31, 2015 Performance Report



Grant Number: Obligation Date: Award Date:

B-02-DW-36-0002 09/15/2003

Grantee Name: Contract End Date: Review by HUD:

Empire State Development Corporation Reviewed and Approved

Grant Award Amount: Grant Status: QPR Contact:

\$783,000,000.00 Active No QPR Contact Found

LOCCS Authorized Amount: Estimated PI/RL Funds:

\$783,000,000.00 \$0.00

\$783,000,000.00

Disasters:

Total Budget:

Declaration Number

FEMA-DR-1391-NY

Narratives

Disaster Damage:

The Lower Manhattan Development Corporation was created in the aftermath of September 11, 2001 by Governor Pataki and then-Mayor Giuliani to help plan and coordinate the rebuilding and revitalization of Lower Manhattan, defined as everything south of Houston Street. The LMDC is a joint State-City corporation governed by a 16-member Board of Directors, half appointed by the Governor of New York and half by the Mayor of New York. LMDC is charged with ensuring Lower Manhattan recovers from the attacks and emerges even better than it was before. The World Trade Center attacks resulted in a staggering loss of life and extensive physical destruction to Lower Manhattan. Approximately 30 million square feet of commercial space was damaged or eliminated, and seven buildings in the World Trade Center site were completely leveled. Critical transportation infrastructure was disrupted or obliterated, including the PATH station, the 1/9 subway line and sections of Route 9A and Church Street. Vehicular access to the area south of Canal Street was prohibited for seven days. As a result of the tragedy, residential occupancy rates in the immediate region dropped to 60%, over 100,000 jobs were displaced, and small and large businesses struggled to maintain viability. The World Trade Center attacks inflicted widespread destruction upon the energy (electric, gas, and steam) and telecommunications utility infrastructure, resulting in extensive disruptions in service to the business and residential communities of Lower Manhattan. The energy and telecommunications firms responded rapidly in the aftermath of the disaster to provide emergency and temporary services and they are currently working to restore permanent service to all customers located within Lower Manhattan. The costs to deliver emergency and temporary services and to rebuild damaged infrastructure for permanent service delivery are considerable and have been borne by the affected utility service providers to the extent not covered by their insurance providers or funds from other sources such as lawsuits.

Recovery Needs:

The Lower Manhattan Development Corporation (LMDC) has prepared the following Partial Action Plan with regard to the \$783 million federal appropriation administered by the United States Department of Housing and Urban Development (HUD) for damaged properties and businesses (including the restoration of utility infrastructure) as well as for economic revitalization related to the terrorist attacks at the World Trade Center. LMDC received a separate \$2 billion federal appropriation through HUD for the World Trade Center disaster recovery and rebuilding efforts. This Plan details LMDCs proposed expenditure of \$750 million to fund a program to restore, rebuild, and revitalize utility infrastructure in Lower Manhattan. The program will be administered by Empire State Development (ESD), New York States economic development agency, in cooperation with the New York City Economic Development Corporation (EDC), and in consultation with the Lower Manhattan Development Corporation. This plan also details LMDCs proposed expenditure of \$33 million of that appropriation to fund a program to assist businesses in Lower Manhattan that suffered disproportionate loss of life as a result of the attacks on September 11, 2001. The program will be administered by Empire State Development (ESD), New York States economic development agency in cooperation with the New York City Economic Development Corporation (EDC).

Overall This Report Period To Date

 Total Projected Budget from All Sources
 N/A
 \$1,612,883,304.00

 Total Budget
 \$0.00
 \$783,000,000.00

 Total Obligated
 \$0.00
 \$769,601,087.00



Total Funds Drawdown	\$244,935.25	\$622,145,784.98
Program Funds Drawdown	\$244,935.25	\$622,145,784.98
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$244,935.25	\$622,423,527.24
Match Contributed	\$0.00	\$0.00

Progress Toward Required Numeric Targets

Requirement	Required	To Date
Overall Benefit Percentage (Projected)		0.00%
Overall Benefit Percentage (Actual)		0.00%
Minimum Non-Federal Match	\$0.00	\$0.00
Limit on Public Services	\$0.00	\$0.00
Limit on Admin/Planning	\$0.00	\$12,341,408.75
Limit on State Admin	\$0.00	\$12,337,625.00

Progress Toward Activity Type Targets

Progress Toward National Objective Targets

Overall Progress Narrative:

Please reference the individual narratives.

Project Summary

Project #, Project Title	This Report Period	To Date	
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown
0201, Emergency&TempServResponse	\$0.00	\$159,830,994.00	\$159,830,994.00
0202, Permanent Restore & Improve	\$0.00	\$207,033,415.00	\$207,033,415.00
0203, Service Interference	\$0.00	\$116,517,678.00	\$116,517,678.00
0204, Carrier Neutral Conduits	\$0.00	\$0.00	\$0.00
0205, Redundant Fiber Infrastructure	\$0.00	\$0.00	\$0.00
0206, Infrastructure Improvements	\$0.00	\$0.00	\$0.00
0233, Disproportionate Loss	\$3.00	\$33,000,000.00	\$33,000,000.00
0300, Other World Trade Center Area Improvements	\$85,299.73	\$189,192,913.00	\$36,622,140.87
0900, Administration	\$0.00	\$17,500,000.00	\$12,337,625.00



130L-S2-0171, 130L-S2-0171 \$159,632.52 \$59,925,000.00 \$56,803,932.11



Activities

Project # / Title: 0233 / Disproportionate Loss

Grantee Activity Number: Loss-233
Activity Title: Loss-233

Activitiy Category:

Payment for compensation for economic losses (WTC-only)

Project Number:

0233

Projected Start Date:

09/15/2003

Benefit Type:

()

National Objective:

Urgent Need

Activity Status:

Under Way

Project Title:

Disproportionate Loss

Projected End Date:

06/30/2007

Completed Activity Actual End Date:

Responsible Organization:

Empire State Development Corporation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$33,000,000.00
Total Budget	\$0.00	\$33,000,000.00
Total Obligated	\$0.00	\$33,000,000.00
Total Funds Drawdown	\$3.00	\$33,000,000.00
Program Funds Drawdown	\$3.00	\$33,000,000.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$3.00	\$33,000,000.00
Empire State Development Corporation	\$3.00	\$33,000,000.00
Match Contributed	\$0.00	\$0.00

Activity Description:

BUSINESS RECOVERY FROM DISPROPORTIONATE LOSS OF WORKFORCE PROGRAM ---- PROGRAM OBJECTIVES ---- The primary objective of this program is to assist Lower Manhattan firms that lost a disproportionate share of their workforce due to the attacks of September 11, 2001. While such firms may have qualified for other forms of economic recovery and revitalization assistance offered under other HUD funded Action Plan programs, this program recognizes that such disproportionate loss impacts a firm¿s ability to survive and recover beyond the other forms of assistance previously offered. It is the primary objective of this program to ensure the stabilization and recovery of such disproportionately impacted firms. The federal appropriation provided \$33,000,000 ¿to assist those firms located in New York City at the time of the terrorist attacks which suffered a disproportionate loss of its workforce and who intend to re-establish their operations in New York City. ¿ The secondary objective of this program is to assist in the economic revitalization of New York City, by ensuring that these disproportionately impacted firms retain, resume or relocate their operations and employment in New York City. ---- PROGRAM ELIGIBILITY ---- Firms eligible for assistance under this program must meet the following criteria: 1) As of September 11, 2001, the business had operations in the Restricted Zone (as defined below as the eligible area) and, through its own operations or the operations of its affiliates, has continued business operations, or resumed business operations within New York City. 2) As a result of the September 11, 2001 attacks, the business suffered a



loss of life equal to at least six permanent employees AND at least 20% of its permanent workforce OR at least 50 permanent employees located in New York City. 3) At the time of a contract for award from this program, the business, through its own operations or the operations of its affiliates, must have maintained or returned a New York City workforce equal to at least 50% of its New York City workforce on September 10, 2001, after the loss of life suffered in the attacks has been deducted. 4) The business must operate as a for-profit entity or a not-for-profit organization established under Sections 501(c), 501(e), 501(f), 501(k), 501(n) or 521(a) of the Federal Tax Code. ---- ELIGIBLE AREA ---- Firms eligible for assistance under this program must have operated from business premises, located in Manhattan on or south of Canal Street on and before September 11, 2001. ---- PROGRAM AWARD CRITERIA ---- Eligibility under this program does not imply entitlement to a specified grant. ESD/EDC will divide the entire \$33 million in assistance among the eligible firms by weighing, in combination, the following factors: 1. Magnitude of Employee Loss: the total number of employees lost as a result of the September 11, 2001 attacks. 2. Proportionality of Employee Loss: the percentage of the firm a New York City workforce lost as a result of the September 11, 2001 attacks. 3. Current Location of Eligible Firm Within New York City: if at least 50% of an eligible firm a Location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm a location of Eligible Firm Within New York City: if at least 50% of an eligible firm within New York City: if at least 50% of an eligible firm Within New York City: if at least 50% of an eligible firm Within New York City: if at least 50% of an eligible firm within New York City: if at least 50% of an eligible firm within New York City: if at least 50% of an eligible firm within New York City: if at least 50% of an eligible firm within New York City: if at least 50% of (Manhattan, South of Canal Street in New York City) workforce as of September 10, 2001, less its lost employees, have resumed working in Lower Manhattan as of May 15, 2003, the overall weighting factor will be increased by 10%. Each eligible company will be assigned an overall weighting factor based on the number of employees lost multiplied by the percentage of the firm ¿s New York City workforce lost. The portion of the program funds available for each company will equal each company, s overall weighting factor as a percentage of the sum of all of the eligible companies, weighting factors. ----APPLICATION ---- Eligible firms must file a completed application for program assistance to include the following: 1) Application cover form, completed and signed 2) Documentation of the firm is location within the Restricted Zone on and before September 10, 2001. 3) Documentation of employment including: i) total New York City workforce as of September 10, 2001 ii) employees that lost their lives as a result of the September 11, 2001 attacks iii) current New York City workforce at the time of application ---- APPLICATION SUBMISSION AND DEADLINE ---- The deadline for application to this program will be established as 30 days from the date on which HUD grants final approval of this Partial Action Plan which date will be indicated on the version of this plan as approved by HUD and posted on LMDC¿s web site in the Funding Initiatives section. Eligible firms wishing to receive application materials should contact: WTC Special Appropriation for Disproportionate Loss Grant Program c/o Strategic Business Division Empire State Development Corporation 633 Third Avenue New York, NY 10017 Telephone: 212/803.3128 ---- GRANT RECAPTURE ----- If the grantee fails to maintain at least 50% of the New York City employment level agreed to at the time of award contract for a period of three years, ESD will request repayment of the award.

Location Description:

Firms eligible for assistance under this program must have operated from business premises, located in Manhattan on or south of Canal Street on and before September 11, 2001.

Activity Progress Narrative:

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Businesses	0	10/10
# of Non-business Organizations	0	10/0

Beneficiaries Performance Measures

	IIIIS KE	port Period		Cumulative AC	uai Totai / Expe	cieu	
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Wage-Earners benefitting	0	0	0	37/0	350/0	387/0	100.00



Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources

Project # / Title: 0300 / Other World Trade Center Area Improvements

Grantee Activity Number: LM-0300-BRIDGE

Activity Title: Bridge over West Street at W. Thames

Activitiy Category:

Acquisition, construction, reconstruction of public facilities

Project Number:

0300

Projected Start Date:

01/01/2012

Benefit Type:

()

National Objective:

Urgent Need

Activity Status:

Planned

Project Title:

Other World Trade Center Area Improvements

Projected End Date:

12/31/2014

Completed Activity Actual End Date:

Responsible Organization:

Battery Park City Authority

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$20,000,000.00
Total Budget	\$0.00	\$20,000,000.00
Total Obligated	\$0.00	\$20,000,000.00
Total Funds Drawdown	\$81,515.98	\$1,274,219.72
Program Funds Drawdown	\$81,515.98	\$1,274,219.72
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$81,515.98	\$1,274,219.72
Battery Park City Authority	\$81,515.98	\$1,274,219.72
Lower Manhattan Development Corporation	\$0.00	\$0.00
Match Contributed	\$0.00	\$0.00



Activity Description:

PedestrianBridgeoverWest StreetatWest Thames Street--The new pedestrian bridge will create an alternate safe crossing of West Street and provide an improved connection between Battery Park City with its open spaces, recreational facilities, residences and commercial buildings and the rest of Lower Manhattan. The bridge will benefit Lower Manhattanresidents, workers, and visitors as well as parents and children attending the new Public School 276 that has opened in BatteryParkCitya few blocks south of West Thames Street. The bridge is expected to be constructed by 2014.

Location Description:

The pedestrian bridge swill span West Street in the vicinity of its intersection with West Thames Street. The eastern landing of the bridge will be to the north of theMTA-owned Brooklyn Battery Garage and the western landing will be in the vicinity of the Battery Park City Esplanade alongWest Street.

Activity Progress Narrative:

Work on the design, Environmental Assessment and Maintenance Agreement on the West Thames Street Pedestrian Bridge Project remains ongoing.

The terms of a contract amendment that will increase design funding by \$749,225 and extend Time of Performance from December 31, 2014 to Sept 30, 2015 have been finalized. The Time of Performance has been extended to the end of September 2015 and \$250,000 of additional design funds have been approved as part of an emergency board authorization this quarter.

The design contractor continues to work on the design and some pre-construction services were performed by the Construction Management Contractor on the project as well. The New York City Economic Development Corporation has indicated that design is about 70% complete. No additional funds were paid or requested this guarter.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Public Facilities	0	0/1

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources



Grantee Activity Number: LM-0300-EREP

Activity Title: East River Esplanade and Piers

Activitiy Category:

Acquisition, construction, reconstruction of public facilities

Project Number:

0300

Projected Start Date:

06/01/2012

Benefit Type: Direct (Person)

National Objective:

Urgent Need

Activity Status:

Under Way

Project Title:

Other World Trade Center Area Improvements

Projected End Date:

06/30/2015

Completed Activity Actual End Date:

Responsible Organization:

Lower Manhattan Development Corporation with

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$15,000,000.00
Total Budget	\$0.00	\$15,000,000.00
Total Obligated	\$0.00	\$15,000,000.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
Lower Manhattan Development Corporation with	\$0.00	\$0.00
Match Contributed	\$0.00	\$0.00

Activity Description:

LMDC has allocated \$154,580,000 for the East River Waterfront Esplanade and Piers Project, \$139,580,000 in Grant 1 and \$15,000,000 in Grant 2. The project involves the redevelopment of the East River Waterfront Esplanade and Piers, north of Battery Park and south of East River Park, and would revitalize Lower Manhattan communities and the East River Waterfront. The project will solve a number of issues in the area that hinder the realization of the East River Waterfronts full potential. Such issues include under-utilized spaces (parking lots below the FDR and vacant piers, the absence of sidewalks, and the lack of amenities which dramatically decreases potential visitation to the site.) The project will also fill in the missing esplanade in the Lower Manhattan Greenway between Old Slip and Peter Minuet Plaza. Once constructed, the revitalized waterfront would be an approximately two-mile esplanade that includes a mix of open space, cultural and recreational uses, providing a link between the Financial District, Chinatown and the Lower East Side to the waterfront. As a result of this project, the waters edge will be experienced in new ways along the East River. Improvements to the esplanade are meant to harmonize traditional waterfront uses with new commercial, cultural and community programming and invigorate the area with a fresh, innovative design approach. The Plan provides amenities for passive recreation. The existing bike and pedestrian paths will be improved, expanded, and realigned to provide for unencumbered movement without infringing upon other uses along the esplanade. New pavilions are planned underneath the FDR Viaduct and may accommodate a variety of retail, cultural and/or community uses to complement the public open space experience. The Plan calls for improvements to the FDR Viaduct by cladding the elevated roadway to reduce vehicular traffic noise from above and enhance the ambient lighting below. Several piers on the East River will be transformed into recreational spaces, where active water-related uses would be encouraged alongside passive recreational uses.

Location Description:



The project proposes revitalization of the area running along the East River Waterfront from Battery Park to the south, Pier 42 to the north, and South Street/FDR Drive to the east in Lower Manhattan.

Activity Progress Narrative:

Work on the East River Waterfront Esplanade & Piers Project is progressing on schedule. Rutgers Pavilion

During the first quarter of 2015 the design team continued working on the designs for the Rutgers Pavilion and performing minor contract administration services for the projects in construction including Package 3 and Pier 35. The team also continued to attend management meetings, work sessions and task team meetings.

Esplanade Package 3/Pier 35

The contractor delivered and commenced steel installation for the bridge at Pier 35 at the beginning of the quarter. Subsequently, fabrication was completed and the lookout panels were delivered and installed. Additionally, railings for the lookout were delivered and installation commenced toward the end of the quarter.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

Match Sources Amount

LMDC CDBG Grant Number B-02-DW-36-0001 \$139,580,000.00

Subtotal Match Sources

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources



Grantee Activity Number: LM-0300-EREP42

Activity Title: East River Waterfront Pier 42 & Connector

Activitiy Category: Activity Status:

Planning

Project Title: Project Number:

0300

Other World Trade Center Area Improvements

Under Way

Projected Start Date: Projected End Date:

07/01/2012 03/31/2017

Completed Activity Actual End Date: Benefit Type:

National Objective: Responsible Organization:

Urgent Need New York City Department of Parks and Recreation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$2,000,000.00
Total Budget	\$0.00	\$2,000,000.00
Total Obligated	\$0.00	\$1,900,000.00
Total Funds Drawdown	\$3,783.75	\$3,783.75
Program Funds Drawdown	\$3,783.75	\$3,783.75
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$3,783.75	\$3,783.75
New York City Department of Parks and Recreation	\$3,783.75	\$3,783.75
Match Contributed	\$0.00	\$0.00

Activity Description:

Area ()

\$16 million has been allocated for design and construction costs related to improvements of Pier 42 and adjacent areas located between the East River Esplanade to the south and East River Park to the north. This \$2 million allocation in Grant 2 is for planning and design. The scope of the \$14 million allocation in Grant 1 is for design and construction. The specific scope will be dependent on the outcome of the planning process funded by the \$2 million allocation. In general terms, the this project will likely include improvements to the area such as landscaping to increase green open space, public access to the waterfront, improved views of the landscape and NYC harbor, water dependent public activities, expansion of the bike path and greenway, and a variety of park recreational activities.

Location Description:

The project proposes revitalization of Pier 42 and adjacent areas located between the East River Esplanade to the south and East River Park to the north.

Activity Progress Narrative:

New York City Department of Parks and Recreation and the design contractor continued working on the project design. New York City Department of Parks and Recreation also continued working with our environmental consultant AKRF, on the environmental review. The contractor submitted design documents at 50% completion to the New York City Department of Parks and Recreation for review in January 2015. Designs were reviewed by the New York City Department of Parks and Recreation and comments were submitted back to the contractor in February 2015. In March 2015, contractor submitted design at 75% complete to the New York City Department of



Parks and Recreation. A reimbursement request for approximately \$391,000 was received and is currently under review. The only other costs applied to this activity relate to environmental expenses for work described above.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources



Grantee Activity Number: LM-0300-MEM

Activity Title: World Trade Center Memorial & Museum

Activitiy Category:

Acquisition, construction, reconstruction of public facilities

Project Number:

0300

Projected Start Date:

01/01/2011

Benefit Type:

Area ()

National Objective:

Slums and Blight

Activity Status:

Under Way

Project Title:

Other World Trade Center Area Improvements

Projected End Date:

12/31/2015

Completed Activity Actual End Date:

Responsible Organization:

Lower Manhattan Development Corporation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$38,894,000.00
Total Budget	\$0.00	\$38,894,000.00
Total Obligated	\$0.00	\$38,894,000.00
Total Funds Drawdown	\$0.00	\$34,708,811.57
Program Funds Drawdown	\$0.00	\$34,708,811.57
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$34,708,811.57
Lower Manhattan Development Corporation	\$0.00	\$34,708,811.57
Match Contributed	\$0.00	\$0.00

Activity Description:

WORLD TRADE CENTER MEMORIAL AND MEMORIAL MUSEUM—

This activity provides additional funding for planning, design, construction, and exhibitions for the National September 11 Memorial and Memorial Museum at the World Trade Center as described in activity W-MEM-0171 of LMDC grant B02DW360001.

Additional funds are allocated for the following three elements: (a) \$25 million for construction of the Memorial/Museum, (b) \$7.5 million for the Memorial Museum Pavilion, which serves as the entrance to the Museum, to cover costs of construction and fit-out, including expenses relating to security screening, information technology, auditorium, and special features in the area of the signature tridents from the original Twin Towers, and (c) \$2.5 million to plan and manage safe public access to the Memorial starting with its opening in September 2011, including creation of temporary visitor orientation and screening facilities, pedestrian safety services, wayfinding signage, construction fencing, bus management, and interim communications systems.

BENEFICIARIES

The thousands of relatives and friends of the nearly 3,000 victims of September 11, 2001 and February 26, 1993 will benefit from the memorial and museum to honor their loved ones. Others immediately affected by the events, including survivors, area residents and workers, will equally benefit from the project. This project will also benefit the thousands of visitors to the Memorial and Museum, which will allow them to honor those who were killed in the attacks. The Memorial and Memorial Center will foster greater public awareness of the events of February 26, 1993 and September 11, 2001, and their impact on the victims' families, survivors, area residents, New York City, and beyond.



SCHEDULE

The Memorial opened on September 11, 2011. The project continues through the opening of the Memorial Museum in 2012.

FEDERAL AND OTHER RESOURCES

The Memorial and Memorial Museum will be funded with a combination of private funds donated by public investment and individuals and groups to the National September 11th Memorial and Museum at the World Trade Center Foundation, Inc (NS11MM). The NS11MM uses its own resources to engage in fundraising for both public sector and private sector funds, and individual donations, to accomplish its mission.

TOTAL ESTIMATED COST

In Partial Action Plans 8, 11, 12, and the Final Action Plan, LMDC allocated funds for planning, design, construction, and exhibitions for the World Trade Center Memorial and Museum. This activity provides an additional \$35 million. A Partial Action Plan amendment was published on February 8, 2012, which added \$2.5 million to pay for equipment, media production, and furnishings for multi-media installations at the National September 11 Memorial Museum.

Location Description:

Project Area -- The Plan Project Area s located in Lower Manhattan on two sites:(i)the WTC Site, an approximately16 acre super block, bounded by West, Vesey, Church and Liberty Streets; and (ii) two adjacent city blocks south of the WTC Site (one bounded by Liberty, Washington, Albany and Greenwich Streets, and the other bounded by Liberty, West, Cedar and Washington Streets), Washington Street between Liberty and Cedar Streets, and subsurface portions of Liberty Street and other streets in and around those blocks (collectively, the "Southern Site").

Activity Progress Narrative:

During this quarter, over 2.4 million visitors were welcomed to the Memorial & Museum. In 2014, the Memorial & Museum welcomed 6.1 million visitors to the 9/11 Memorial. Of those, nearly 2 million visited the museum, which opened in May that year. Visitors have come from all 50 U.S states and from around the world. No funds were expended from this grant in this period.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Public Facilities	0	0/2

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding SourcesAmountLMDC CDBG Grant Number B-02-DW-36-0001\$284,525,972.00

Total Other Funding Sources \$0.00





Grantee Activity Number: LM-0300-PAC

Activity Title: WTC Performing Arts Center

Activitiy Category:

Acquisition, construction, reconstruction of public facilities

Project Number:

0300

Projected Start Date:

01/01/2012

Benefit Type: Direct (Person)

National Objective:

Slums and Blight

Activity Status:

Under Way

Project Title:

Other World Trade Center Area Improvements

Projected End Date:

06/30/2019

Completed Activity Actual End Date:

Responsible Organization:

The National September 11 Memorial & Museum at the

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$100,000,000.00
Total Budget	\$0.00	\$100,000,000.00
Total Obligated	\$0.00	\$100,000,000.00
Total Funds Drawdown	\$0.00	\$635,325.83
Program Funds Drawdown	\$0.00	\$635,325.83
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$635,325.83
The National September 11 Memorial & Museum at the	\$0.00	\$635,325.83
Match Contributed	\$0.00	\$0.00

Activity Description:

LMDC has already allocated \$60,004,000 for the planning and development of the World Trade Center Performing Arts Center (WTC PAC) in Grant 1. This allocation of \$100,000,000 for the WTC PAC will provide for construction costs and PAC-related strategic planning efforts. Approximately \$1 million would be used to support (i) the creation and administration of a non-profit entity dedicated to the PAC (PAC, Inc.) that would be governed by a Board of Directors and operate with some key staff, and (ii) strategic planning costs related to further study and development of the PAC. The bulk of the allocation, \$99 million, would be used for the future construction costs of the PAC, subject to successful achievement of strategic planning milestones before the end of calendar year 2011, which must include (i) the creation of the non-profit PAC, Inc., (ii) the constitution of a PAC, Inc. Board of no less than five members, and (iii) funding of at least \$25 million committed by those PAC, Inc. Board members. It is contemplated that the PAC, Inc. Board would later raise additional private funds to supplement the federal funds being committed by LMDC.

This proposed cultural building on the rebuilt WTC Site will provide a variety of important uses as part of the overall redevelopment plan. The PAC will help create a world class visitor destination that will contribute to the economic development of the site and the area, while improving the quality of life for those who live and work in Lower Manhattan. Programming will be broad and diverse, and will serve both businesses and residents. The Performing Arts Center is proposed to contain a 1,000 seat theater venue that under its current design will house the Joyce Theater as well as a 200+ seat second theater. Public spaces and activities that will be part of the Performing Arts Center could include educational programs for school groups and community workshops. The Performing Arts Center is also expected to house significant rehearsal space for both in house rehearsals as well as for the large arts community in New York and specifically in Lower Manhattan.

The work on the Performing Arts Center, which began in 2004, is continuing and includes activities such as planning, determination of subgrade requirements, and coordination with the Port Authority of New York and New Jersey on the WTC site.



Location Description:

PROJECT AREA--The WTC Plan Project Area is located in Lower Manhattan on two sites: (i) the WTC Site, an approximately 16 acre super block, bounded by West, Vesey, Church, and Liberty Streets; and (ii) two adjacent city blocks south of the WTC Site (one bounded by Liberty, Washington, Albany and Greenwich Streets, and the other bounded by Liberty, West, Cedar and Washington Streets), Washington Street between Liberty and Cedar Streets, and subsurface portions of Liberty Street and other streets in and around those blocks (collectively, the "Southern Site").

Activity Progress Narrative:

During this quarter, one reimbursement request for approximately \$345,000 was received which is under review and is expected to be paid in May. Also, during this period the Performing Art Center (PAC) team continued to work on the Executive Architect RFP with the selected finalists. The PAC staff has begun to structure an Artistic Board and has researched candidates with whom to hold discussions, as part of their realization plans for a Performing Arts Center at the World Trade Center site.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

LMDC CDBG Grant Number B-02-DW-36-0001 \$60,004,000.00

Total Other Funding Sources \$0.00



Grantee Activity Number: LM-0300-TBD

Activity Title: Other World Trade Center Area Improvements -

TBD

Activitiy Category:

Acquisition, construction, reconstruction of public facilities

Project Number:

0300

Projected Start Date:

01/01/2011

Benefit Type:

()

National Objective:

Slums and Blight

Activity Status:

Planned

Project Title:

Other World Trade Center Area Improvements

Projected End Date:

12/31/2015

Completed Activity Actual End Date:

Responsible Organization:

Lower Manhattan Development Corporation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$13,298,913.00
Total Budget	\$0.00	\$13,298,913.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
Lower Manhattan Development Corporation	\$0.00	\$0.00
Match Contributed	\$0.00	\$0.00

Activity Description:

Activity Description

Funds in this category will assist properties and businesses damaged by, and economic revitalization directly related to, the September 11 terrorist attacks on New York City. Funding for Other World Trade Center Area Improvements will fund activities and costs associated with World Trade Center Memorial and cultural facilities, and affordable housing, education, infrastructure, open space, quality of life, transportation, and economic development projects benefiting the area. Partial Action Plan amendments identifying these projects and funding levels will be made available for public comment. This category was funded by a reallocation from the amounts allocated to but not needed to fund the approved claims under Categories 1 and 2 of the URIR program.

LMDC solicited community input regarding potential uses for these funds at a Public Forum in October 2010. Individuals, elected officials, and representatives of community organizations and other not-for-profit organizations provided oral and written testimony regarding the proposed reallocation of these funds.

Location Description:

Eligible projects will be located in Lower Manhattan in the World Trade Center Area.

Activity Progress Narrative:

During the first quarter of 2015, no decisions were made with regard to the use of the funds allocated to this



Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources

Project # / Title: 0900 / Administration

Grantee Activity Number: MOSAICS

Activity Title: City of New York DOT - MOSAICS

Activity Category: Activity Status:

Administration Under Way

Project Number: Project Title:

0900 Administration

Projected Start Date: Projected End Date:

08/15/2006 12/31/2013

Benefit Type: Completed Activity Actual End Date:

National Objective: Responsible Organization:

Urgent Need City of New York DOT

Overall Jan 1 thru Mar 31, 2015 To Date

 Total Projected Budget from All Sources
 N/A
 \$4,000,000.00

 Total Budget
 \$0.00
 \$4,000,000.00



Total Obligated	\$0.00	\$4,000,000.00
Total Funds Drawdown	\$0.00	\$351,912.57
Program Funds Drawdown	\$0.00	\$351,912.57
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$351,912.57
City of New York DOT	\$0.00	\$351,912.57
Match Contributed	\$0.00	\$0.00

Activity Description:

NYC DOT will develop and implement a Permit Management System for Lower Manhattan. NYC DOT issues nearly 250,000 street work permits a year, 12,000 of which are for Lower Manhattan. These permits govern access to public streets and sidewalks by private entities, and are needed for various activities such as temporary closing a sidewalk or street lane for construction, installing new fiber optic lines, or repairing water mains.

In the 1980's, DOT's implemented a Management Oriented Street Attribute Information Control System (MOSAICS) to manage the complete life cycle of a street work permit. MOSAICS is now outmoded and its information concerning existing permits is not available to utilities and the public. NYC DOT will develop and implement a Permit Management System that will replace the MOSAICS system in Lower Manhattan. The benefits associated with the Lower Manhattan Permit Management System include the following (a) map-based system available on the Internet that displays street work to allow the public and those seeking permits to view all work underway and planned, (b) reduction in applicants' data entry errors during application process, (c) reduction in average permit approval time from three business days to one business day, (d) ability to monitor status of permits online, and (d) improved conflict resolution and coordination of planned street construction work

Location Description:

Lower Manhattan Streets and Sidewalks

Activity Progress Narrative:

Phase 1 is complete and Phase 2 is commencing. During this quarter, permit types for Manhole Embargos, Miscellaneous Cash Receipts, Vault Licenses and Canopy were deployed in production. A location-based permit conflict resolution interface was developed for project managers to view active/pending permit requests during review-approval phase. Development is in progress for Internal Milling/Paving permits issued for street resurfacing projects. Enhancements for permit inspection confirmation and amend/re-issue of emergency permits were completed. Grouping of permit requests by community boards and location-based filters was implemented. The team completed requirement analysis and initial design for permittee registration workflow. Analysis/design efforts are in progress to implement a common location reference module and a stipulation management interface. Improvements are made to the server infrastructure to handle the increased volume of permit requests. As-is workflow analysis and preliminary data model design for Capital Project Management were kick-started for resurfacing, reconstruction and restoration projects. The New York City Department of Transportation (DOT) NYCStreets Permit Management System won the 'Igniting Innovation' Award from American Council for Technology/Industry Advisory Council. DOT is in the process of submitting reporting and reimbursement requests to be reviewed and processed.

Accomplishments Performance Measures

No Accomplishments Performance Measures



Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found

Total Other Funding Sources



Grantee Activity Number: PA
Activity Title: PA

Activity Category: Activity Status:

Administration Completed

Project Number:0900
Administration

Projected Start Date: Projected End Date:

09/15/2003 06/30/2012

Benefit Type: Completed Activity Actual End Date:

National Objective: Responsible Organization:

N/A Empire State Development Corporation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$13,500,000.00
Total Budget	\$0.00	\$13,500,000.00
Total Obligated	\$0.00	\$13,500,000.00
Total Funds Drawdown	\$0.00	\$11,985,712.43
Program Funds Drawdown	\$0.00	\$11,985,712.43
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$11,985,712.75
Empire State Development Corporation	\$0.00	\$11,985,712.75
Match Contributed	\$0.00	\$0.00

Activity Description:

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The Partial Action Plan reserves \$17.5million, or 2% of the total fund, for costs related to ESD/EDC administration of the program as well as LMDC's oversight. The Plan reserves \$3.5 million for program monitoring costs by LMDC and \$10 million to be administered by ESD for program management costs. Program administration costs are anticipated for program publication, review of proposed infrastructure investments, environmental review clearance, financial evaluation and processing of funding requests, and auditing of disbursed funds. The Plan sets aside \$4.0 million to upgrade the New York City MOSAICS system. Roadway construction to be performed with Partial Action Plan funds is administered via a City Department of Transportation permit and construction administration system known as MOSAICS. Upgrading the MOSAICS system will facilitate and improve permit administration, construction planning, and program audit functions for the level of work proposed by the Partial Action Plan.

The City of New York issues approximately 12,000 street work permits every year in Lower Manhattan. These permits are needed for various activities such as temporarily closing a sidewalk, installing new fiber optic lines, and repairing water mains. The Plan sets aside \$4.0 million to upgrade the City's MOSAICS system, the system that is used to manage the complete life cycle of a street work permit.

The replacement for the MOSAICS system provides the following six benefits:

- (1) A map-based system available on the Internet that displays street work to allow the public and those seeking permits to view all work underway and planned
- (2) Reduction in applicants' data entry errors during application process
- (3) Reduction in average permit approval time from three business days to one business day
- (4) Ability to monitor status of permits, online
- (5) Electronic storage of all information regarding permits in one location
- (6) Improved conflict resolution and coordination of planned street construction work



Any unused funds from Program Administration may be reallocated to meet funding needs in other categories.

Location Description:

N/A

Activity Progress Narrative:

During the first quarter of 2015, funds allocated to this activity were not utilized. LMDC drew down from administrative funds in grant B02DW360001 - Activity ADMIN-7700 to fund its administrative activities.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding Sources Amount

No Other Funding Sources Found Total Other Funding Sources

Project # / Title: 130L-S2-0171 / 130L-S2-0171

Grantee Activity Number: 130L-S2-0171

Activity Title: 130 Liberty Street

Activity Category: Activity Status:

Rehabilitation/reconstruction of public facilities

Under Way

Project Number:

Project Title:

130L-S2-0171 130L-S2-0171

Projected Start Date: Projected End Date:

05/18/2004 03/31/2013

Benefit Type: Completed Activity Actual End Date:



Area ()

National Objective:

Slums and Blight

Responsible Organization:

Lower Manhattan Development Corporation

Overall	Jan 1 thru Mar 31, 2015	To Date
Total Projected Budget from All Sources	N/A	\$59,925,000.00
Total Budget	\$0.00	\$59,925,000.00
Total Obligated	\$0.00	\$59,925,000.00
Total Funds Drawdown	\$159,632.52	\$56,803,932.11
Program Funds Drawdown	\$159,632.52	\$56,803,932.11
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$159,632.52	\$57,081,674.05
Lower Manhattan Development Corporation	\$159,632.52	\$57,081,674.05
Match Contributed	\$0.00	\$0.00

Activity Description:

The former Deutsche Bank Building at 130 Liberty Street was severely damaged on September 11, 2001 and was Unoccupied for several years. LMDC acquired the 130 Liberty Site in 2004. Partial Action Plan 7 and its amendments provided funding for theacquisition of the property in August 2004 as well as subsequent costs to insure, manage, monitor, abate and deconstruct thebuilding at the site. The costs associated with the abatement and deconstruction exceeded the amountsallocated in Partial Action Plan 7. The amended partial action plan S-2 allocates \$52,500,000 within HUD Grant B02DW360002for the 130 Liberty Street deconstruction Program under this activity 130L-S2-0171. LMDC is seeking to recover costs for the 130Liberty Deconstruction Program from the general contractor based on available contract claims, including indemnification and insurance. LMDC also successfully obtained financial contributions from theprior insurers of the building in accordance with the Deconstruction Funding and Settlement Agreement and Deutsche Bank related to the cost of abatement of hazardous material that existed in the building before September 11, 2001.

Location Description:

The Project Area is located in Lower Manhattan on two sites: (i) the WTC Site, an approximately 16 acre super-block, bounded by West, Vesey, Church, and Liberty Streets; and (ii) the adjacent two city blocks south of the WTC Site, one bounded by Liberty, Washington, Albany and Greenwich Streets, and the other bounded by Liberty, West, Cedar and Washington Streets, and a portion of Liberty Street between those parcels and the WTC Site (collectively, the Southern Site).-- Specific parcels acquired consist of (a) 130 Liberty Street, on which the Deutsche Bank building is situated (the 130 Liberty Site), (b) 155 Cedar Street, on which the St. Nicholas Church was situated (the Church Site), and (c) 140 Liberty Street. All of the structures situated on these parcels were destroyed or severely damaged on September 11, 2001. The acquisition of the Church Site and the Milstein Site, are the subject of another partial action plan.

Activity Progress Narrative:



During the first quarter of 2015, spending was limited to costs associated with the upkeep of the LMDC owned 130 Liberty Street property and ongoing litigation between LMDC and Bovis Lend Lease, the contractor for the abatement and deconstruction of the former Deutsche Bank building that was on this property. Significant progress has been made over the past few months regarding the 130 Liberty Street litigation between LMDC and its contractor Bovis Lend Lease (Bovis) involving disputed work. LMDC and Bovis have reached a tentative agreement in principle to resolve the litigation. Final details are being worked out in order to execute this settlement agreement.

The Port Authority of New York and New Jersey continued to use the northern portion of the site to conclude their work on the construction of the below grade Vehicular Security Center and elevated Liberty Park which are vital components of the World Trade Center site. The southern-most portion of the site is now being used on a temporary basis as a public plaza.

With the help of the Alliance for Downtown New York (the Alliance), tables, chairs, benches and additional planters have been placed on the site for public use as the Alliance contemplates other programming that would further benefit residents, workers and visitors to the area. A farmers' market was set up on the site each Tuesday much to the delight of lower Manhattan residents and workers. The site has been activated on a temporary basis until more permanent plans are implemented.

Accomplishments Performance Measures

This Report Period Cumulative Actual Total / Expected

Total Total

of Public Facilities 0 0/1

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Other Funding SourcesAmountLMDC CDBG Grant Number B-02-DW-36-0001\$239,617,180.00Proceeds from Dispute Settlement\$106,156,152.00Total Other Funding Sources\$0.00

